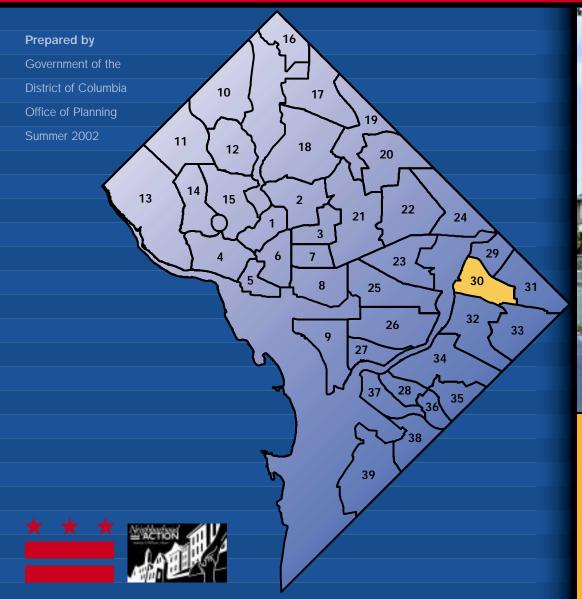
Neighborhood Cluster

30

District of Columbia Strategic Neighborhood Action Plan





Central Northeast Mayfair

GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR

Acknowledgments

The following people and groups deserve special recognition for the time they dedicated to developing this plan for Cluster 30: Advisory Neighborhood Commission 7C

Advisory Neighborhood Commission 7D

Central NE Civic Association

Residents of Central NE and Mayfair

Richard England Boys and Girls Club

St. Luke's Catholic Church

Ward 7 Neighborhood Steering Committee

Ward Memorial A.M.E. Church

Claudia Canepa, Junior Planner, Office of Planning

Phil Heinrich, Program Manager, Office of the Chief Technology Officer

Cover: Edison Friendship School

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams

Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to

ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner will continue to work with you to help coordinate the implementation of many projects,

including the development of the Government Office Center at the Minnesota Avenue Metro station; the upgrades to several sidewalks, curbs, and gutters; and the paving of selected streets throughout the neighborhoods.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,

Andrew A. Altman
Director, Office of Planning

Letter From the Director





Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of Neighborhood Action. The mission of Neighborhood Action is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. Neighborhood Action has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

Neighborhood Action, the Neighborhood Action Triangle was created three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the Neighborhood Service Initiative, the Neighborhood Outreach Program, and the Neighborhood Planning Initiative. Neighborhood Service addresses recurring service delivery problems that require the coordinated involvement of more than one agency. Neighborhood Outreach holds public meetings, town halls, "coffee with the Mayor," and other meetings to ensure that this administration stays connected to neighborhood issues. Neighborhood Planning has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the Neighborhood Planning Initiative located in the DC Office of Planning (OP).

The SNAP is part of Neighborhood Action, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and

guide decisions on the Neighborhood FY2002 and 2003 city **Planning**

budget.

Neighborhood Service

Neighborhood Outreach

Introduction

CHAPTER 1 INTRODUCTION

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and meetings, community stakeholders identified the priority areas of the Cluster 30 SNAP. The priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 7 plan, such as addressing environmental concerns related to the PEPCO plant and improving maintenance of the Watts Branch and of upgraded streets and alleys. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, "How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?" While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The Comprehensive Plan for the National Capital is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively.

Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the "District of Columbia Comprehensive Plan": General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 7 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 7 over 5 years (1999–2004) and has 12 areas of planning focus, such as retaining the general housing stock, expanding the District's tax base, and preserving and enhancing an appropriate range and density of land uses.

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As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 30 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced your first Strategic Neighborhood Action Plan (SNAP). This effort has truly been a monumental achievement!

At times, the task has not been easy. Historically, residents in this Cluster have felt that they have not received the level of attention and public investments they deserved. The government has responded in several ways, such as committing to develop a Government Office Center at the Minnesota Avenue Metro station for the Department of Employment Services (DOES) and the Department of

Health (DOH). This project will help add the much-needed critical mass of daytime office workers to the Minnesota Avenue commercial corridor. Although we have a long way to go, this document is proof that your government heard you and is changing to better serve you, as well as to provide a tool for you to hold us accountable.

Many of you, both long-time and new residents, have taken the initiative to create change, not wait for the government to try to fix a problem. I would like to thank those residents who participated in the Ward-wide survey to identify streets and alleys in need of repair and who continue to support the Watts Branch Community Alliance's work on the cleanup and sustained improvement to the Watts Branch Park.

The city recognizes the tremendous commitment and dedication of those people who participated in this planning process. They were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP plan. The city looks forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections that describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Howard Ways¹

Neighborhood Planner, Cluster 30

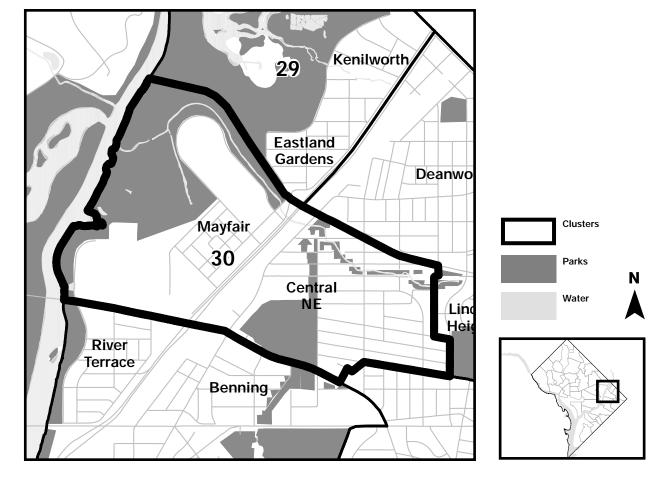
State of the Cluster

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This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

CHAPTER 2 STATE OF THE CLUSTER

Cluster 30: Central Northeast, Mayfair



Cluster 30 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 30. Your Neighborhood Cluster is shown on the map and includes the following neighborhoods:

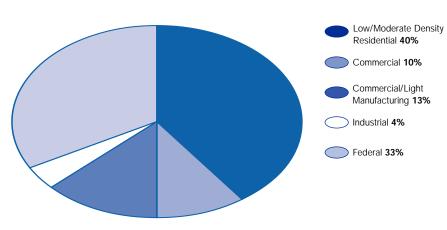
- > Central Northeast
- ➤ Mayfair

These neighborhoods developed this SNAP with the help of your Neighborhood Planner, Howard Ways.

Physical Characteristics and Assets

Attractive, well-maintained single-family detached houses define much of Central Northeast. The most eastern part of the Cluster consists of industrial uses such as the PEPCO plant and the Benning Road Trash Transfer Station. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 30



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Parkside



CHAPTER 2 STATE OF THE CLUSTER

Mayfair Mansions Apartments



Minnesota Avenue Metro Station



Key assets and features of Cluster 30 include the following:

- Neighborhoods with sound housing stock.
- Good access to major travel routes, such as Interstate 295, Minnesota Avenue NE, and downtown via Benning Road NE.
- Plentiful open space, including the federally owned Fort Mahan Park and Anacostia Park.
- Longstanding Minnesota Avenue commercial corridor that includes the East River Park Shopping Center.

- Proximity to the East River Park Shopping Center and the Minnesota Avenue business corridor.
- The Minnesota Avenue Day festival, which is held in August. For more information, contact Evelyn Frazier at 202-396-1201 x115.

Demographics

Cluster 30 has approximately 6,114 residents, down from 6,548 in 1990. African Americans make up the majority of residents in this Cluster, constituting 99% of its population. The Cluster's median household income (\$24,022) is below that of the city-wide median household income (\$43,001). The population of the Cluster is somewhat younger than the rest of the city with 30% of the residents being under 18 years of age. The adjacent chart provides some basic information about your neighborhood, such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 30: 1990	Cluster 30: 2000	City-wide: 2000
Population	6,548	6,114	572,059
Age			
Under 18 Years	29%	30%	20%
Between 18 and 65 Years	59%	58%	68%
Over 65 Years	12%	12%	12%
Race and Ethnicity			
African American	99%	99%	60%
White	1%	1%	31%
Hispanic ¹	0%	0%	8%
Income			
Median Household Income ²	\$19,834	\$24,0223	\$43,001³
Education			
High School Graduates	56%	Data not yet available	73%
College Graduates	8%	Data not yet available	33%
Housing			
Occupied Housing Units	2,558 units	738 units	274,845 units
Percentage of Housing Units			
Owner-Occupied	28%	44%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

^{1.} People of Hispanic origin may be of any race.

Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

^{3.} Claritas, Inc., 1998 data.

CHAPTER 2 STATE OF THE CLUSTER

Recent Neighborhood Activity

Most of the large-scale development in the Cluster is public-funded capital projects. This fact is typical throughout Ward 7 because most private investment is limited to small infill development and housing rehabilitation. Therefore, the District will have to play a significant role in any major development project in the Cluster for the foreseeable future.

The following is a list of key Cluster 30 activities:

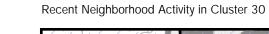
- · Completion of a citizen's street and alley survey, which identified streets and alleys for repaving and streets that need improved curbs, sidewalks, and gutters. The District Department of Transportation (DDOT) has received and will review the results of the survey.
- · Planned renovation upgrade of the Benning Road Trash Transfer Station in 2002. Restoration of the Watts Branch trail to reconnect the neighborhoods to the Anacostia River. The Watts Branch Community Alliance is leading this effort along with the Parks and People Foundation and the Department of Parks and Recreation (DPR).

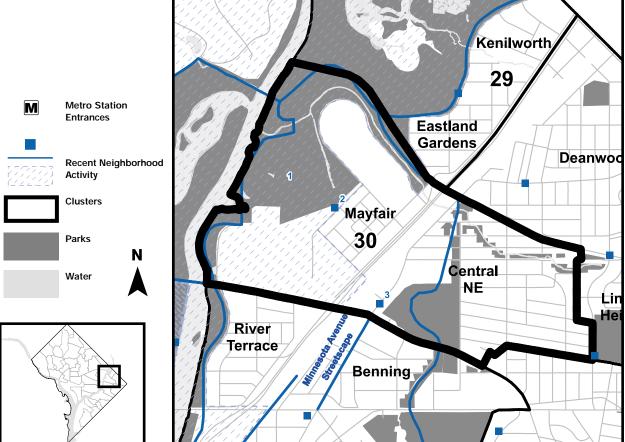
- · Several community events including cleanups, picnics, and bicycling to increase awareness and involvement of the Watts Branch restoration effort.
- · Initial planning and property acquisition for the development of the new Department of Employment Services (DOES) Headquarters at the Minnesota Avenue Metro station. Improvements to Smothers Elementary School and Thomas Elementary School in FY2003.

The Recent Neighborhood Activity map on the following page depicts the key activities in your Cluster.

Lady Bird Johnson Park







- 1. Anacostia Waterfront Initiative
- 2. Thomas Elementary School
- 3. Edison School



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a fourphase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 10 essential ingredients as vital for a livable community:

- 1. Abandoned Housing
- 2. Public Safety
- 3. Commercial Development
- 4. Youth Development
- 5. Infrastructure and Transportation
- 6. Historic Preservation
- 7. Accountability
- 8. Neighborhood Service
- 9. Open Space
- 10. Neighborhood Stability

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- ➤ Elimination of Abandoned Housing
- ➤ Transportation and Infrastructure
- ➤ Commercial Development
- ➤Youth Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

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CHAPTER 3 DEVELOPING YOUR SNAP

How We Involved You

Phase I: Start Up

- Performed pre-planning work from July 2000 to January 2001, including
 meeting with community stakeholders, civic associations, and ANCs, conducting site tours to get a baseline understanding of area issues and projects, and reviewing the District's FY2001–2006 budget to identify key
 government investments.
- Conducted informal consultations with neighborhood leaders to develop a Ward-wide Steering Committee.
- Convened an initial meeting at the Boys and Girls Club in January 2001 with Ward-wide stakeholders.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a pre-community workshop meeting at the District 6 Police Headquarters in February 2001.
- Held a community workshop with Clusters 29, 30, and 31 in April 2001 at the Fletcher Johnson Education Center.

Phase III: Action Planning

 Convened follow-up meetings in the summer of 2001 at the Ward Memorial Baptist Church and the IDEA Charter School.

Phase IV: Validation

 Convened a final follow up meeting with Ward-wide stakeholders at St. Luke's Catholic Church in September 2001 to review final recommendations.

Community Outreach

 Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, Action Planning Work Sessions, and other meetings specific to the SNAP while using a variety of outreach methods. Specifically, notices were distributed through direct mailings and were sent to area ANCs and Council Member Chavous's office. Meetings were announced at ANC, at citizen and civic association meetings, and through e-mail.

Cluster 30

More than 150 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- Install an additional 600 litter cans across the city.
- Hire an additional Fire Inspector for every Ward.
- Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.
- Hire additional Historic Preservation staff members to review projects in historic areas, and more.

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

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Agency Commitment Highlights

In Cluster 30, some of the key actions that concerned citizens most received the following agency commitments:

Upgrade Transportation Infrastructure

- The DDOT will evaluate the streets that cross the Watts Branch Park for new crosswalk striping, handicapped curb cuts, lime-green pedestrian crossing signage, and stop signs or traffic lights.
- DDOT will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements.

- DDOT will evaluate 42nd Street and Benning Road for a possible left-turn signal.
- DDOT will examine the 4300 block of Clay Street NE for new street lighting.
- DDOT will review the 4100 block of Grant Street NE and the 4200 block of Clay Street NE as locations for possible traffic-calming devices such as speed humps.
- DDOT will survey and review all schools and Metro stations for traffic-calming devices with installation expected in FY2003.

Improve the Regulation of Commercial Businesses

- The Department of Consumer and Regulatory Affairs (DCRA) and the Fire and Emergency Medical Services (FEMS) will conduct routine inspections of commercial areas to identify building code violations.
- FEMS will hire one additional Fire Inspector for Ward 7.

CHAPTER 3 DEVELOPING YOUR SNAP

Upgrade Neighborhood Services and Facilities

- The Department of Public Works (DPW) has opened an additional impound lot, and new tow cranes are arriving, which will enable quicker removal of abandoned vehicles.
- DPW will place 180 litter cans in selected areas across the city that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the neighborhood planning process.
- The DPR will continue to work with the Watts Branch Alliance to better clean and maintain the Watts Branch Park by sponsoring community cleanups.
- Metropolitan Police Department's (MPD) Focused Mission Team will increase patrols around Smothers Elementary School and Aiton Elementary School. DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.
- The Office of Property Management (OPM) budgeted \$6.5 million for the development of the new Department of Employment Services (DOES) Headquarters at the Minnesota Avenue Metro station.

 The DC Public Schools (DCPS) budgeted \$1.6 million for improvements to Smothers Elementary School and \$8.7 million for improvements to Thomas Elementary School in FY2003.

Improve Housing Opportunities

- The Department of Housing and Community Development (DHCD) will market housing programs that assist property owners to better maintain their properties and that offer incentives to purchase so as to increase homeownership. ThD-CRA will regularly conduct housing inspections and surveys now that it has hired one inspector for each neighborhood cluster.
- DCRA will prioritize the demolition of abandoned buildings.

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

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Understanding the Plan

The Cluster 30 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to this Cluster include the following:

- ➤ Elimination of Abandoned Housing
- > Transportation and Infrastructure
- ➤ Commercial Development
- > Youth Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone.

In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

Agency Responses to Citizen Priorities

PRIORITY 1: Elimination of Abandoned Housing

Eliminating abandoned housing to remove health and safety risks and to remove the blight that lowers property values was identified as the highest priority. Residents view abandoned housing as a "cancer that must be removed" and a prerequisite to beginning any sustainable redevelopment effort. Communities have worked with the Department of Consumer and Regulatory Affairs (DCRA) but are pushing for accelerated results to create new parcels for future development.

OBJECTIVE 1: Remove blighting influence of abandoned housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2971	Market housing programs to assist property owners to better maintain their property.	All neighborhoods	DHCD	6868	Department of Housing and Community Development (DHCD) provides funding to community-based organizations (CBO) to market DHCD's single-family housing rehabilitation program.	Ongoing
458	Demolish 20-30 identified vacant buildings by 2003.	All neighborhoods	DCRA	170	DCRA is working with the Deputy Mayor for Planning and Economic Development (DMPED) to develop priorities for demolitions and time frames.	Ongoing
459	Develop a routine inspection and maintenance schedule of abandoned lots and buildings.	All neighborhoods	DCRA	171	In accordance with original legislation, DCRA started Phase 1 abandoned housing inventory in June FY2001. Phase 1 was completed in October 2001. Full inventory was completed March 2002. DCRA will have 39 Clusters in the city and will have a Neighborhood Stabilization Officer (NSO) for each Cluster, who is responsible for inspection activities. Please call 202-645-8285 to learn about your NSO.	
			DPW	1932	Six new Solid Waste Education and Enforcement Program (SWEEP) inspectors will be added during FY2002 to bring the total to at least three in each Ward, which will enable more attention to be focused on enforcement of trash and weed abatement regulations for vacant lots. This Ward currently has two inspectors. The Department of Public Works (DPW) will continue to work with DCRA in coordinating efforts addressing abandoned lots.	FY2002
	DMPED	DMPED	9957	The Mayor's Omnibus Housing Bill includes an administrative process for demolishing and purchasing abandoned buildings. DCRA has doubled the number of housing inspectors to 57 and has implemented RAPIDS, an electronic reporting program.		

Agency Responses to Citizen Priorities

PRIORITY 1: Elimination of Abandoned Housing

OBJECTIVE 1: Remove blighting influence of abandoned housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2972	Enforce the "Clean It or Lien It" program.	All neighborhoods	DCRA	4552	DCRA will use its Building Improvement Program in conjunction with "Clean It or Lien It" when necessary.	Ongoing
			DPW	6869	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: Elimination of Abandoned Housing

OBJECTIVE 2: Determine strategies to encourage better maintenance of privately owned lots.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2973	Encourage communities to Adopt-a-Lot.	All neighborhoods	DPW	4554	Tools and trash bags for community cleanups are available through DPW's Helping Hand program.	Ongoing
			Community	4553	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this.	TBD
			occc	9908	Office of the Clean City Coordinator (OCCC) will support this initiative through the neighborhood engagement component of the Adopt-a-Block program.	FY2002
460	Increase dollar amount of fines, and improve enforcement and collection.	All neighborhoods	OCC	172	Office of Corporation Counsel (OCC) will work with client agencies (DPW, DCRA, etc.) to provide legal advice. OCC will provide legal service support within client agency's time frame.	Out Years

Agency Responses to Citizen Priorities

PRIORITY 2: Transportation and Infrastructure

Transportation and infrastructure is the second priority. Improving the quality of streets, sidewalks, alleys, curbs, and gutters was cited as the major issue. Additionally, improving access to public transportation and mitigating traffic congestion were also identified as areas of concern.

OBJECTIVE 1: Complete paving and curbing of all streets and alleys.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
461	Review citizen street survey before determining future street, alleys, curbs, and gutters for capital improvements.	All neighborhoods	DDOT	175	DDOT will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements.	Ongoing
2974	Add handicap cuts at all intersections.	All neighborhoods	DDOT	4555	DDOT will investigate and take appropriate action.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: Transportation and Infrastructure

OBJECTIVE 2: Calm traffic in key areas.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2975	Install traffic-calming devices near all schools and Metro stations.	All neighborhoods	DDOT	4556	DDOT will survey and review all schools and Metro stations for adding traffic-calming devices, with installation expected in FY2003.	FY2003
2976	Add speed humps and traffic-calming devices at key locations.	4100 block of Grant Street NE and 4200 block of Clay Street NE	DDOT	4557	DDOT will review the 4100 block of Grant Street NE and the 4200 block of Clay Street NE as locations for possible traffic-calming devices such as speed humps.	FY2002
2977	Install traffic lights.	42nd Street and Benning Road NE needs a left-turn sig- nal, as does 41st Street and Benning Road NE	DDOT	4559	DDOT will evaluate 42nd Street and Benning Road for a possible left-turn signal.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 2: Transportation and Infrastructure

OBJECTIVE 3: Improve maintenance of infrastructure.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2979	Clean unsightly weeds and bushes where streets intersect with the Watts Branch Park.	Intersection of 44th Street NE and Grant Street NE, plus all neighborhoods	DPR	6872	An energetic partnership with Parks and People and the Watts Branch Community Alliance is taking place to develop a master plan for programmatic and capital improvements. The primary purpose of this partnership is to better clean and maintain the Watts Branch Park by sponsoring community cleanups.	FY2002
463	Clean and better maintain all sewers and storm-water collectors.	All neighborhoods	DDOT	1935	DDOT will investigate and determine appropriate action.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 2: Transportation and Infrastructure

OBJECTIVE 4: Improve community safety.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2981	Install pedestrian lighting.	4300 block of Clay Street NE	DDOT	4563	DDOT will examine the 4300 block of Clay Street NE for new street lighting.	FY2003
464	Apply tougher off-street parking requirements for churches.	All neighborhoods	OZ	1936	The Office of Zoning (OZ) will be referring the creation of tougher requirements for parking to OP for review, report, and possible setdown request to the Zoning Commission (ZC).	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: Transportation and Infrastructure

OBJECTIVE 5: Improve and better maintain the Watts Branch Park and Creek.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
465	Install litter cans at key locations at streets that intersect the park.	44th Street, Foote Street, Gault Place, Grant Street, Eads Street, Hayes Street, and Hunt Place	DPW	48	DPW will place 180 litter cans in selected areas across the city, in areas that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the neighborhood planning process.	FY2002
466	Provide crosswalk striping, curb cuts, lime-green pedestrian crossing signage, and stop signs or traffic lights.	All Watts Branch Park cross streets	DDOT	1937	DDOT will evaluate the streets that cross the Watts Branch Park for new crosswalk striping, handicap curb cuts, lime-green pedestrian crossing "signage, and stop signs or traffic lights.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: Commercial Development

Commercial development is a major component to improving the quality of life for residents. Citizens shared that the area is underserved by quality retail and commercial establishments. Additionally, citizens reiterated that many existing commercial and retail establishments contribute to illegal dumping and recommend increasing code enforcement.

OBJECTIVE 1: Improve the quality and selection of businesses.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2985	Attract better-known grocery and drug stores.	All neighborhoods	DMPED	4567	DMPED is working with the developer of East Capitol Dwellings HOPE VI to attract a national or regional chain supermarket.	
2986	Require businesses to provide training for local residents to qualify them for jobs.	All neighborhoods	DOES	4568	The Department of Employment Services (DOES) works in partnership with employers seeking to fill vacant jobs to determine required skills and to prepare residents for employment through customized training. The contact for the Office of Employer Services is Susan Gilbert, 202-698-6001.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: Commercial Development

OBJECTIVE 2: Make the commercial area visibly more attractive.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2987	Require businesses to maintain nearby public spaces (grass cutting, tree trimming, etc.).	All neighborhoods	DPW	4570	SWEEP inspectors will continue to educate business owners on their public space maintenance responsibilities.	Ongoing
			DOH	7182	The Department of Health (DOH) may be able to provide assistance through its rodent control program if the property has rodent infestation.	FY2002
2988	Add more inspectors.	All neighborhoods	DCRA	4571	DCRA has hired 39 NSO. There will be one NSO for each Cluster in the city who will be responsible for inspection activities at the neighborhood level. DCRA's regulatory investigators are gearing up to work with the Neighborhood Service Initiative.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4: Youth Development

Youth development was the fourth priority. Citizens recommended better maintenance of recreational facilities and promotion of the development of healthy and productive young people who can make positive contributions to their neighborhoods. To achieve those goals, specific program recommendations were developed for the Department of Parks and Recreation (DPR) and the DC Public Schools (DCPS).

OBJECTIVE 1: Improve performance of students in public schools.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2990	Use the schools for an 18 hours-a-day approach.	All neighborhoods	DCPS	4574	Offerings at H. D. Woodson may include many of these components during FY2002 for adults who are parents. Specific models must be acceptable to the individual schools and their communities. DCPS will assess whether zoning of existing buildings-Brown, Burrville, Drew, Houston, Kenilworth and Merritt-permits controlled access to certain areas of the school, especially after hours. Those schools have not yet been programmed for modernization. It can ensure that the design for Aiton Elementary School, Thomas Elementary School, and Woodson Senior High School, which have already been programmed for modernization, allows "zoning" of the building for after-hours access and provides storage and other support for after-school program providers. Out-of-school-time programs are currently offered at all elementary and middle/junior high schools in Ward 7. The DCPS budgeted \$1.6 million for improvements to Smothers Elementary School and \$8.7 million for improvements to Thomas Elementary School in FY2003.	FY2002
2991	Establish Aunt Sara and Uncle Joe programs in each school (seniors who come into schools to assist children).	All neighborhoods	DCOA	6877	Once DCPS determines the feasibility of mentor programs at schools city-wide, the Office on Aging will support this effort by recruiting seniors to mentor students. DC Office of Aging (DCOA) has conferred with DCPS on this action item and stands ready to assist by recruiting seniors where necessary.	

Agency Responses to Citizen Priorities

PRIORITY 4: Youth Development

OBJECTIVE 1: Improve performance of students in public schools.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
572	Develop better links to high-tech companies.	All neighborhoods	DCPS	2034	DCPS currently has a Tech Prep proposal to Gedelski Institute at Montgomery Community College that will enable high school students to continue training there. That program will start in fall 2002. The Office of Career and Technical Education (202-442-5062) is willing to work with the WIC to continue developing tech-firm relationships and strategies, on the basis of market research and economic development plans. WIC should be listed as an equal partner in this endeavor.	FY2002
573	Increase police patrols around schools, especially near Smothers Elementary School, to curb drug traffic.	All neighborhoods in Central NE	MPD	6567	Focused Mission Team has heightened patrol in the area. Several arrests have been made including prominent ones involving drugs, some of which received heightened penalties because of their closeness to the school. Smothers Elementary School has a school beat officer who shares his time between Smothers Elementary School and Aiton Elementary School, right down the street.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: Youth Development

OBJECTIVE 2: Ensure adequate accessibility to quality after-school programs.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
574	Improve outreach and communication of existing programs.	All neighborhoods	DMCYF	2037	Through expanded use of the Internet and relationships with nonprofit partners, efforts are under way to enhance access to information for citizens.	Ongoing
575	Better use the faith community to provide programs.	All neighborhoods	DMCYF	2039	The Deputy Mayor, Children, Youth, Families, and Elders (DMCYF) supports this proposal, and efforts to further engage the faith community in the provision of services is under way.	
576	Develop character- and moral-building programs.	All neighborhoods	DMCYF	2041	The DMCYF and its Cluster agencies and its nonprofit partner, The Children and Youth Investment Trust Corporation (CYITC), use a youth development model that encourages positive behaviors among youth and that routes them to age-appropriate developmental activities.	Ongoing
			DCPS	2040	Out-of-school-time programs are currently offered at all elementary and middle/junior high schools in Ward 7.	FY2002
577	Improve outreach and communication of existing programs.	All neighborhoods	DPR	2042	A new Associate Director for Programs and a new outreach employee will improve DPR's ability to communicate about programs.	FY2002

Actions With No Commitments

Even though District agencies considered all actions this Cluster identified, there were also a number of actions suggested by citizens through the SNAP process that did not receive a commitment. Reasons for a lack of commitment ranged from: fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. These actions included the following:

PRIORITY 1: Elimination of Abandoned Housing

Action	Location	Agency	Agency Response
Increase dollar amount of fines, and improve enforcement and collection.	All neighborhoods	DCRA	DCRA is not responsible for private vacant lots.
Apply tougher off-street parking requirements for churches.	All neighborhoods	OP	The OP will not review and evaluate the parking standards for churches as part of the zoning studies conducted in the next 2 fiscal years.



Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department (MPD) has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA workplan was developed. Those areas have recurring problems that need the

cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new "neighborhood places" model of coordinated, neighborhood-based social services being implemented by the District agencies.

The T-9 school in Ward 7 is the Davis Elementary School, which is located at 4430 H Street SE. Please contact Helen Flag at 202-442-5023 to learn more about this initiative.

Home Again: Renovating Our City's **Abandoned Properties**

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to lowincome families. Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.

Other Other Neighborhood **Initiatives**



Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. Please contact Ann Russell at 202-727-1585 to learn more about this initiative.

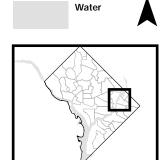
Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the following page depicts the abovementioned initiatives that are located in your Cluster.





Areas

T9 Schools

Entrances

Clusters

Parks



Neighborhood Service Initiative

The Neighborhood Services Initiative is a partnership between District agencies that serves to work together to identify, prioritize, and solve recurring service delivery problems called Persistent Problem Areas (PPAs). PPAs are unique because multiple problems exist in a specific area and, therefore, require multiagency strategies to solve. There is one Neighborhood Service Coordinator (NSC) for each Ward, who coordinates the work of District agencies to solve these neighborhood problems. The NSC for Ward 7 is Rose Money.

To identify the PPAs for this Neighborhood Cluster, the NSC and the Ward 7 Neighborhood Planner, along with their core team members, conducted two planning meetings with community residents, Advisory Neighborhood Commissioners, community organizations, civic associations, business owners, and District agencies. Foote Street was identified as a priority area. Once work commenced on Foote Street, it became

evident that Foote Street could not be adequately addressed without working with the surrounding areas.

One PPA exists in Cluster 30:

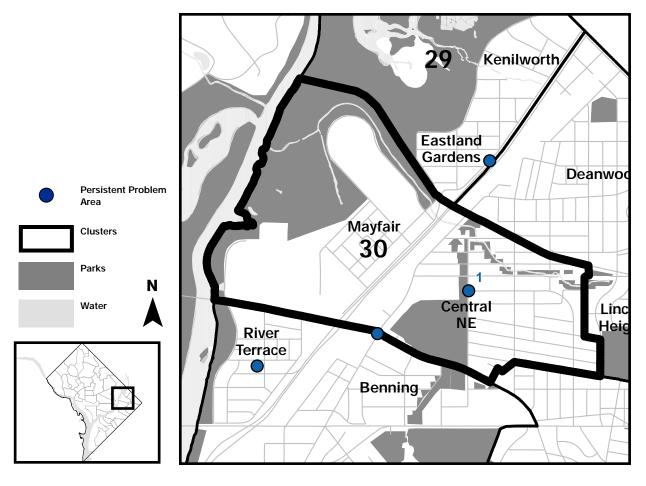
Foote Street, 42nd to 49th Streets, Including Dix, Hayes, Gault, and Eads Streets

Key problems in this area include abandoned cars, loitering, concentrated drug activity, basic infrastructure neglect, illegal dumping, and abandoned properties. Accomplishments have included reducing the number of abandoned cars, increasing police activity, razing and boarding of several abandoned properties, and decreasing illegal dumping. Future work in the area will include a plan for eliminating illegal dumping at 44th and Foote Streets and devising a plan to bring Eads Street into compliance.

The NSC, in partnership with District agencies and the community, will continue to work on abating the issues within this PPA. Neighborhood Service has identified two additional PPAs in this Cluster and intends to begin work in these new areas once this initial PPA is in the sustaining phase. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining those areas is active community involvement, such as providing regular cleanups, learning about city codes and regulations, and keeping an eye on properties and reporting any illegal activity. If you have questions or are interested in partnering with your NSC on addressing these problems, please call Rose Money at 202-645-6201.

The Persistent Problem Area map on the following page depicts the location of the PPA in your Cluster.

Persistent Problem Area in Cluster 30



 Foote Street, 42nd to 49th Streets, Including Dix, Hayes, Gault, and Eads Streets





Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood Action will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood Action (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

During this coming year, your Neighborhood Planner will continue to work with you and the responsible agencies to help coordinate and implement projects including the development of a Government Office Center at the Minnesota Avenue Metro station; the upgrades to several sidewalks, curbs, and gutters; and the paving of selected streets throughout the neighborhoods.

What Happens Now





The Strategic Neighborhood Action
Plans were built heavily on past and
present plans and documents that have
been developed by your neighborhood
and the city. For your reference, we
have listed a number of relevant plans
and documents for your area. Many
of these plans are accessible on the
Neighborhood *Action* website at
<www.neighborhoodaction.dc.gov>
or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:	
Ward 7 Plan	1998	DC Government, DC Office of Planning	
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning	
Cluster 30 Databook	Winter 2001	DC Government, DC Office of Planning	
Cluster 30 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning	
Cluster 30 FY2003 Citizen Budget Guides and Worksheets	March 18, 2002	DC Government	

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation	DMCYF	Deputy Mayor for Children, Youth,	NSO	Neighborhood Stabilization Officer
7.5.5.	Administration		Families, and Elders	NTHP	National Trust for Historic Preservation
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health		
СВО	Community-Based Organization	DMPED	Deputy Mayor for Planning and	OCA	Office of the City Administrator
CDC	Community Development Corporation		Economic Development	OCC	Office of Corporation Counsel
	, , ,	DMPSJ	Deputy Mayor for Public Safety	OCCC	Office of the Clean City Coordinator
CFSA	Child and Family Services Administration		and Justice	OCFO	Office of the Chief Financial Officer
DBFI	Department of Banking and Financial Institutions	DMV	Department of Motor Vehicles	OCP	Office of Contracting and Procurement
		DMO	Deputy Mayor of Operations		
DCFD	DC Fire Department	DOC	Department of Corrections	ОСТО	Office of the Chief Technology Officer
DCHA	DC Housing Administration	DOES	Department of Employment Services	OLBD	Office of Local Business Development
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OP	Office of Planning
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OPM	Office of Property Management
DCOA	DC Office of Aging	DPW	Department of Public Works	OTR	Office of Tax and Revenue
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OZ	Office of Zoning
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	PSA	Police Service Area
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	TCC	Taxi Cab Commission
DCRA	Department of Consumer and	FHA	Federal Housing Administration	UDC	University of the District of Columbia
	Regulatory Affairs	IGO	Inspector General's Office	WASA	DC Water and Sewer Authority
DDOT	District Department of Transportation	MPD	Metropolitan Police Department	WCCA	Washington Convention Center
DHCD	Department of Housing and Community Development		·		Authority
		NCRC	National Capital Revitalization Corporation	WMATA	Washington Metropolitan Area Transit Authority
DHS	Department of Human Services	NPS	National Park Service		,
DISR	Department of Insurance and Securities Regulation	NSC	Neighborhood Service Coordinator	ZAC ZC	Zoning Advisory Committee Zoning Commission
	.	NSI	Neighborhood Service Initiative	20	Zoning Commission

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Anthony A. Williams Mayor

Kelvin Robinson Chief of Staff John Koskinen City Administrator

Your District Representatives

Council of the District of Columbia

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